



# **First Capital Real Estate Investment Trust**

## **Audit and Risk Committee Charter**

**December 30, 2019**

Last revised: October 31, 2023  
Last reviewed: October 31, 2023

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# FIRST CAPITAL REAL ESTATE INVESTMENT TRUST

## AUDIT AND RISK COMMITTEE CHARTER

### 1. RESPONSIBILITY

The Audit and Risk Committee is responsible for assisting the Board of Trustees (the “Board”) of First Capital Real Estate Investment Trust (“FCR”) in fulfilling its oversight responsibilities in relation to:

- the integrity of FCR’s financial statements;
- FCR’s compliance with legal and regulatory requirements related to financial reporting;
- the internal audit function of FCR;
- the qualifications, independence and performance of FCR’s auditor;
- the design, implementation and maintenance of internal controls and disclosure controls;
- FCR’s enterprise risk management program, including cyber security and internet-related risks; and
- any additional matters delegated to the Audit and Risk Committee by the Board.

### 2. MEMBERS

The Board must appoint a minimum of three trustees to be members of the Audit and Risk Committee. The members of the Audit and Risk Committee will be selected by the Board on the recommendation of the Governance and Sustainability Committee.

All of the members of the Audit and Risk Committee will be “independent trustees” (“**Independent Trustees**”) as defined in sections 1.4 and 1.5 of National Instrument 52-110 — *Audit Committees*, as amended from time to time (“**NI 52-110**”). In addition, every member of the Audit and Risk Committee will be “**financially literate**” as defined in section 1.6 of NI 52-110.

### 3. DUTIES

The Audit and Risk Committee is responsible for performing the duties set out below as well as any other duties delegated to the Audit and Risk Committee by the Board.

#### (a) Appointment and Review of the Auditor

The auditor is ultimately accountable to the Audit and Risk Committee and reports directly to the Audit and Risk Committee. Accordingly, the Audit and Risk Committee will evaluate and be responsible for FCR’s relationship with the auditor. Specifically, the Audit and Risk Committee will:

- select, evaluate and nominate the auditor to be proposed for appointment or reappointment, as the case may be, by the unitholders;
- review and approve the auditor's engagement letter;
- review the independence, experience, qualifications and performance of the auditor, including the engagement and lead partners, in recommending its appointment or reappointment, including considering whether the auditor's provision of any permitted non-audit services is compatible with maintaining its independence;
- resolve any disagreements between senior management and the auditor regarding financial reporting;
- at least annually, obtain and review a report by the auditor describing:
  - the auditor's internal quality-control procedures, including with regard to safeguarding confidential information;
  - any material issues raised by the most recent internal quality control review, or peer review, of the auditor, or review by any independent oversight body, such as the Canadian Public Accountability Board, or governmental or professional authorities within the preceding five years respecting one or more independent audits carried out by the auditor, and the steps taken to deal with any issues raised in any such review; and
- where appropriate, terminate the auditor.

**(b) Confirmation of the Auditor's Independence**

At least annually, and before the auditor issues its report on the annual financial statements, the Audit and Risk Committee will:

- review a formal written statement from the auditor describing all of its relationships with FCR;
- discuss with the auditor any relationships or services that may affect its objectivity and independence;
- obtain written confirmation from the auditor that it is objective within the meaning of the Rules of Professional Conduct/Code of Ethics adopted by the provincial institute or order of Chartered Accountants to which it belongs and is an independent public accountant within the meaning of the Independence Standards of the Canadian Institute of Chartered Accountants; and
- confirm that the auditor has complied with applicable rules, if any, with respect to the rotation of certain members of the audit engagement team.

**(c) Pre-Approval of Non-Audit Services**

The Audit and Risk Committee will pre-approve the appointment of the auditor for any non-audit service to be provided to FCR. Before the appointment of the auditor for any non-audit service, the Audit and Risk Committee will consider the compatibility of the service with the auditor's independence. The Audit and Risk Committee may pre-approve the appointment of the auditor for any non-audit services by adopting specific policies and procedures, from time to time, for the engagement of the auditor for non-audit services. Such policies and procedures will be detailed as to the particular service, and the Audit and Risk Committee must be informed of each service, and the procedures may not include delegation of the Audit and Risk Committee's responsibilities to management. In addition, the Audit and Risk Committee may delegate to one or more members the authority to pre-approve the appointment of the auditor for any non-audit service to the extent permitted by applicable law provided that any pre-approvals granted pursuant to such delegation shall be reported to the full Audit and Risk Committee at its next scheduled meeting.

**(d) Communications with the Auditor**

The Audit and Risk Committee has the authority to communicate directly with the auditor and will meet privately with the auditor periodically to discuss any items of concern to the Audit and Risk Committee or the auditor, such as:

- the scope, planning and staffing of the audit;
- the auditor's materiality threshold for the audit;
- the assessment by the auditor of significant audit risk;
- any material written communications between the auditor and senior management, such as any management letter or schedule of unadjusted differences;
- whether or not the auditor is satisfied with the quality and effectiveness of financial recording procedures and systems;
- the extent to which the auditor is satisfied with the nature and scope of its examination;
- whether or not the auditor has received the full co-operation of senior management and other employees of FCR;
- the auditor's opinion of the competence and performance of the Chief Financial Officer and other key financial personnel;
- the items required to be communicated to the Audit and Risk Committee under the Canadian authoritative guidance;

- critical accounting policies and practices to be used by FCR;
- alternative treatments of financial information within generally accepted accounting principles that have been discussed with senior management, ramifications of the use of such alternative disclosures and treatments, and the treatment preferred by the auditor;
- any difficulties encountered in the course of the audit work, any restrictions imposed on the scope of activities or access to requested information, any significant disagreements with senior management and their response; and
- any illegal act that may have occurred and the discovery of which is required to be disclosed to the Audit and Risk Committee.

**(e) Review of the Audit Plan**

The Audit and Risk Committee will discuss with the auditor the nature of an audit and the responsibility assumed by the auditor when conducting an audit under generally accepted auditing standards. The Audit and Risk Committee will review a summary of the auditor's audit plan for each audit.

**(f) Review of Audit Fees**

The Audit and Risk Committee will determine the auditor's fee and the terms of the auditor's engagement. In determining the auditor's fee, the Audit and Risk Committee should consider, among other things, the number and nature of reports to be issued by the auditor, the quality of the internal controls of FCR, the size, complexity and financial condition of FCR and the extent of support to be provided to the auditor by FCR.

**(g) Review of Financial Statements**

The Audit and Risk Committee will review and discuss with senior management and the auditor the annual audited financial statements, together with the auditor's report thereon, and the interim financial statements, before recommending them for approval by the Board. The Audit and Risk Committee will also review and discuss with senior management and the auditor management's discussion and analysis relating to the annual audited financial statements and interim financial statements. The Audit and Risk Committee will also engage the auditor to review the interim financial statements prior to the Audit and Risk Committee's review of such financial statements.

Before recommending any financial statements to the Board for approval, the Audit and Risk Committee will satisfy itself that such financial statements, together with the other financial information included in FCR's annual and interim filings, fairly present in all material respects the financial condition, results of operations and cash flows of FCR as of the relevant date and for the relevant periods.

In conducting its review of the financial statements and related management's discussion and analysis, the Audit and Risk Committee will:

- consider the quality of, and not just the acceptability of, the accounting principles, the reasonableness of senior management's judgments and estimates that have a significant effect upon the financial statements, and the clarity of the disclosures in the financial statements;
- discuss any analyses prepared by senior management or the auditor that set out significant financial reporting issues and judgments made in connection with the preparation of the financial statements, including analyses of the effects of alternative GAAP;
- discuss the effect of off-balance sheet transactions, arrangements, obligations (including contingent liabilities) and other relationships with unconsolidated entities or other persons that may have a material current or future effect on FCR's financial condition, changes in financial condition, results of operations, liquidity, capital expenditures, capital resources, or significant components of revenues and expenses;
- consider any changes in accounting practices or policies and their impact on financial statements of FCR;
- discuss with senior management, the auditor and, if necessary, legal counsel, a report from senior management describing any litigation, claim or other contingency, including tax assessments, that could have a material effect upon the financial position of FCR, and the manner in which these matters have been disclosed in the financial statements;
- discuss with senior management and the auditor any correspondence with regulators or governmental agencies, employee complaints or published reports that raise material issues regarding FCR's financial statements or accounting policies;
- discuss with the auditor any special audit steps taken in light of material weaknesses in internal control;
- review the results of the audit, including any reservations or qualifications in the auditor's opinion;
- discuss with the auditor any difficulties encountered in the course of the audit work, including any restrictions on the scope of their procedures and access to requested information, accounting adjustments proposed by the auditor but were "passed" (as immaterial or otherwise), and significant disagreements with senior management;

- discuss with the auditor any issues on which FCR's audit and/or internal audit teams consulted the auditor's national office; and
- consider any other matter which in its judgment should be taken into account in reaching its recommendation to the Board concerning the approval of the financial statements.

**(h) Review of Other Financial Information**

The Audit and Risk Committee will review:

- all earnings press releases and other material press releases containing financial information. The Audit and Risk Committee will also review the use of "pro forma" or "adjusted" non-GAAP information in such press releases and financial information. Such review may consist of a general discussion of the types of information to be disclosed or the types of presentations to be made;
- all other financial statements of FCR that require approval by the Board before they are released to the public, including, without limitation, financial statements for use in prospectuses or other offering or public disclosure documents and financial statements required by regulatory authorities;
- as set out in the Disclosure and Insider Trading Policy, all earnings guidance and any changes to earnings guidance when issued by FCR must be reviewed by the Audit and Risk Committee prior to approval by the Board;
- the effect of regulatory and accounting initiatives as well as off-balance sheet structures on FCR's financial statements; and
- disclosures made to the Audit and Risk Committee by the Chief Executive Officer and Chief Financial Officer during their certification process for applicable securities law filings about any significant deficiencies and material weaknesses in the design or operation of FCR's internal control over financial reporting which are reasonably likely to adversely affect FCR's ability to record, process, summarize and report financial information, and any fraud involving senior management or other employees who have a significant role in FCR's internal control over financial reporting.

**(i) Relations with Senior Management**

The members will periodically meet privately with senior management and the person responsible for FCR's internal audit function to discuss any areas of concern to the Audit and Risk Committee, senior management or internal audit.

The Audit and Risk Committee will provide input to the Governance and Sustainability Committee on the competence and performance of the Chief Financial Officer and will provide input to the Chief Financial Officer on the competence and performance of other

key financial personnel, including the person responsible for FCR's internal audit function.

**(j) Oversight of Internal Controls and Disclosure Controls**

The Audit and Risk Committee will review with senior management and the person responsible for FCR's internal audit function the adequacy of the internal controls and procedures that have been adopted by FCR to safeguard assets from loss and unauthorized use and to verify the accuracy of the financial records. This review will include a comparable review of the adequacy of the internal controls and procedures adopted by any third party with whom FCR has contracted and whose duties include the collection of monies and preparation of financial information. The Audit and Risk Committee will review any special audit steps adopted in light of material control deficiencies.

The Audit and Risk Committee will review with senior management and the person responsible for FCR's internal audit function the controls and procedures that have been adopted by FCR to confirm that material information about FCR and its subsidiaries that is required to be disclosed under applicable law or stock exchange rules is disclosed.

The Audit and Risk Committee will review and monitor the administration of and compliance with FCR's Declaration of Trust as it may affect the integrity of FCR's financial statements and its systems of internal controls.

**(k) Review of the Internal Audit Function**

The Audit and Risk Committee will review the mandate, planned activities, staffing, organizational structure and performance of the internal audit function (which may be fully or partially outsourced to a firm other than the auditor) to confirm that it has sufficient resources to carry out its planned activities and that it is carrying-out those activities. The person responsible for FCR's internal audit function will report to the Audit and Risk Committee at least annually regarding internal audit's activities for prior year and the results thereof. The Audit and Risk Committee will review the significant reports to management prepared by the internal auditor and management's responses. If necessary, the Audit and Risk Committee will discuss the internal audit function and its activities with the auditor.

**(l) Legal Compliance**

The Audit and Risk Committee will review with legal counsel any legal matters that could have a significant effect on FCR's financial statements. It will also review with legal counsel material inquiries received from regulators and governmental agencies and advise the Board accordingly.

**(m) Risk Management**

The Audit and Risk Committee will oversee FCR's risk assessment and management function with respect to the risks allocated to it on FCR's enterprise risk register and, on a quarterly basis, will review a report from senior management describing the major financial (including taxation matters), legal, operational and reputational risk exposures of FCR and the steps senior management has taken to monitor and control such exposures, including FCR's policies with respect to monitoring risk assessment and managing and controlling risks. At least annually, the Audit and Risk Committee will meet separately with members of senior management and, if desired by the Audit and Risk Committee, the person responsible for FCR's internal audit function and/or FCR's auditors, to assess FCR's risk assessment and management policies and practices, including an assessment of FCR's most significant areas of risk and FCR's plans to monitor and manage those areas of risk (including FCR's insurance relating thereto).

Included in FCR's enterprise risk management framework are matters relating to information technology and cyber security. At least annually, the Audit and Risk Committee will receive a cybersecurity update and will receive and review regular reports on the adequacy and quality of FCR's infrastructure, policies, controls and procedures relating to information technology and cyber security.

**(n) Taxation Matters**

The Audit and Risk Committee will review with senior management the status of taxation matters of FCR. The Audit and Risk Committee will also review a report from senior management confirming that FCR has withheld or collected and remitted all amounts required to be withheld or collected and remitted by it in respect of any taxes, levies, assessments, reassessments and other charges payable to any governmental authority.

**(o) Employees of the Auditor**

The Audit and Risk Committee will pre-approve the hiring by FCR of any existing or former partner or employee of the auditor who has been personally engaged on behalf of the auditor in performing any audit, review, attest or related services for or relating to FCR within 24 months preceding the date of hire by FCR.

**4. COMPLAINTS PROCEDURE**

The Audit and Risk Committee will review the procedures established in FCR's Ethics Reporting Policy for the receipt, retention and follow-up of complaints received by FCR regarding accounting, internal controls, disclosure controls or auditing matters and for the confidential, anonymous submission of concerns by employees of FCR regarding such matters.

**5. REPORTING**

The Audit and Risk Committee will regularly report to the Board on:

- the auditor's independence;

- the performance of the auditor and the Audit and Risk Committee's recommendations regarding its reappointment or termination;
- the performance of FCR's internal audit function;
- the adequacy of FCR's internal controls and disclosure controls;
- its recommendations regarding the annual and interim financial statements of FCR, including any issues with respect to the quality or integrity of the financial statements;
- its review of the annual and interim management's discussion and analysis;
- FCR's compliance with legal and regulatory requirements related to financial reporting;
- FCR's risk assessment and management policies and practices; and
- all other significant matters it has addressed and with respect to such other matters that are within its responsibilities.

## **6. AUDIT AND RISK COMMITTEE MEETINGS**

### **(a) Scheduling**

The Audit and Risk Committee will meet as often as it determines is necessary to fulfill its responsibilities, which will be not less than four times a year. A meeting of the Audit and Risk Committee may be called by the Chair of the Audit and Risk Committee, the Chair of the Board, the Chief Executive Officer or any Audit and Risk Committee member.

Meetings will be held at a location determined by the Chair of the Audit and Risk Committee.

### **(b) Notice**

Notice of the time and place of each meeting will be given to each member either by telephone or other electronic means not less than 48 hours before the time of the meeting or by written notice not less than five days before the date of the meeting. Meetings may be held at any time without notice if all of the members have waived or are deemed to have waived notice of the meeting. A member participating in a meeting will be deemed to have waived notice of the meeting.

### **(c) Agenda**

The Chair of the Audit and Risk Committee will establish the agenda for each meeting. Any member may propose the inclusion of items on the agenda, request the presence of

or a report by any member of senior management, or at any meeting raise subjects that are not on the agenda for the meeting.

**(d) Distribution of Information**

The Chair of the Audit and Risk Committee will distribute, or cause the Secretary to distribute, an agenda and meeting materials in advance of each meeting to allow members sufficient time to review and consider the matters to be discussed.

**(e) Attendance and Participation**

Each member is expected to attend all meetings. A member who is unable to attend a meeting in person may participate by telephone or teleconference.

**(f) Quorum**

A majority of the members will constitute a quorum for any meeting of the Audit and Risk Committee.

**(g) Voting and Approval**

At meetings of the Audit and Risk Committee, each member will be entitled to one vote and questions will be decided by a majority of votes. In case of an equality of votes, the Chair of the Audit and Risk Committee will not have a second or casting vote in addition to their original vote.

**(h) Procedures**

Procedures for Audit and Risk Committee meetings will be determined by the Chair of the Audit and Risk Committee unless otherwise determined by the Declaration of Trust of FCR or a resolution of the Audit and Risk Committee or the Board.

**(i) Transaction of Business**

The powers of the Audit and Risk Committee may be exercised at a meeting where a quorum is present in person or by telephone or other electronic means, or by resolution in writing signed by all members entitled to vote on that resolution at a meeting of the Audit and Risk Committee.

**(j) Absence of Chair of the Audit and Risk Committee**

In the absence of the Chair of the Audit and Risk Committee at a meeting of the Audit and Risk Committee, the members in attendance must select one of them to act as chair of that meeting.

**(k) Secretary**

The Audit and Risk Committee may appoint one of its members or any other person to act as secretary.

**(l) Minutes of Meetings**

A person designated by the Chair of the Audit and Risk Committee at each meeting will keep minutes of the proceedings of the Audit and Risk Committee and the Chair will cause the Assistant Secretary to circulate copies of the minutes to each member on a timely basis.

**(m) Separate *In Camera* Meetings**

The Audit and Risk Committee will meet at each meeting of the Audit and Risk Committee without management or non-independent trustees present, unless otherwise determined by the Committee Chair.

**7. CHAIR**

Each year, the Board will appoint one member to be Chair of the Audit and Risk Committee. If, in any year, the Board does not appoint a Chair of the Audit and Risk Committee, the incumbent Chair of the Audit and Risk Committee will continue in office until a successor is appointed.

**8. REMOVAL AND VACANCIES**

Any member may be removed and replaced at any time by the Board, and will automatically cease to be a member as soon as the member ceases to meet the qualifications set out above. The Board will fill vacancies on the Audit and Risk Committee by appointment from among qualified members of the Board. If a vacancy exists on the Audit and Risk Committee, the remaining members will exercise all of its powers so long as a quorum remains in office.

**9. ASSESSMENT**

At least annually, the Governance and Sustainability Committee will review the effectiveness of the Audit and Risk Committee in fulfilling its responsibilities and duties as set out in this Charter and in a manner consistent with the mandate adopted by the Board.

**10. REVIEW AND DISCLOSURE**

The Audit and Risk Committee will review this Charter and the Position Description for the Chief Financial Officer at least annually and submit them to the Governance and Sustainability Committee together with any proposed amendments. The Governance and Sustainability Committee will review these documents and submit them to the Board for approval with such further amendments as it deems necessary and appropriate.

This Charter will be posted on FCR's website and the annual report of FCR will state that this Charter is available on the website or is available in print to any unitholder who requests a copy.

**11. ACCESS TO OUTSIDE ADVISORS AND RECORDS**

The Audit and Risk Committee may retain any outside advisor at the expense of FCR at any time and has the authority to determine any such advisor's fees and other retention terms.

The Audit and Risk Committee, and any outside advisors retained by it, will have access to all records and information relating to FCR which it deems relevant to the performance of its duties.